



April 7, 2020

Dear Governor Scott:

On behalf of the nearly 10 franchisees who own and operate over 50 Dunkin' restaurants and employ over 1,000 hardworking Americans in Vermont, we want to thank you for your leadership in these unprecedented and trying times.

We applaud your difficult decision to limit restaurant service to drive-thru, carryout, and delivery. As an essential business, we continue to do our part to provide people with access to food and beverages at a time when supermarkets are thinning by the day. We are humbled by the fact that we are heavily relied upon to keep our local heroes running -- the first responders, health care providers, and workers who keep the lights on, trash picked up, and transportation running.

Please know that Dunkin' understands more than ever the importance of supporting the communities we serve. That is why the Dunkin' Joy in Childhood Foundation activated \$1.25 million in emergency grants for health and hunger relief organizations working on coronavirus relief. These grants include funding for the Committee on Temporary Shelter (COTS) to provide food for the homeless population in Vermont impacted by COVID-19.

Additionally, over the next few weeks, Dunkin' is sending care packages of ground coffee, K-Cup Pods and gift cards to Central Vermont Medical Center, Grace Cottage Family Health & Hospital, and Gifford Medical Center health care workers - bringing a small moment of relief to their busy days. In these unprecedented times, we want our community partners to know that Dunkin' has their backs.

Hand-in-hand with our franchisees, many of whom are small family business owners, we have weathered natural disasters, recessions, and other challenges. In the coming days and weeks, we will continue to do what we do best, day in and day out, which is to help keep Vermonters running.

Thank you again for your continued efforts to protect the people of Vermont. Together we will overcome this pandemic.

Sincerely,

A handwritten signature in black ink, appearing to read "Dave Hoffmann", with a long horizontal line extending to the right.

Dave Hoffmann
Chief Executive Officer
Dunkin' Brands